

Principal Group Undertakings

Operating companies	Business units	Locations
Senior Hargreaves Limited (incorporated in England and Wales)	Senior Hargreaves	Bury
Senior UK Limited (incorporated in England and Wales)	Senior Aerospace – Bird Bellows Senior Aerospace – BWT Senior Automotive – Crumlin	Congleton Macclesfield Crumlin
Senior Operations Inc. (incorporated in Delaware, USA)	Senior Aerospace – Absolute Manufacturing* Senior Aerospace – AMT Senior Aerospace – Capo Industries** Senior Aerospace – Composites Senior Aerospace – Jet Products Senior Aerospace – Ketema Senior Aerospace – Metal Bellows Senior Aerospace – SSP Senior Aerospace – Sterling Machine Senior Automotive – Bartlett Senior Flexonics – Pathway	Arlington, Washington Arlington, Washington Chino, California Wichita, Kansas San Diego, California El Cajon, California and Saltillo, Mexico Sharon, Massachusetts Burbank, California Enfield, Connecticut Bartlett, Illinois New Braunfels, Texas
Senior Aerospace Bosman B.V. (incorporated in Holland)	Senior Aerospace – Bosman	Rotterdam, Holland
Senior Calorstat SAS (incorporated in France)	Senior Aerospace – Calorstat	Dourdan, France
Senior Aerospace Ermeto SAS (incorporated in France)	Senior Aerospace – Ermeto	Blois, France
Senior Automotive Blois SAS (incorporated in France)	Senior Automotive – Blois	Blois, France
Senior Automotive S.A. (Pty) Limited (incorporated in the Republic of South Africa)	Senior Automotive – Cape Town	Cape Town, South Africa
Senior Berghofer GmbH (incorporated in Germany)	Senior Automotive – Kassel	Kassel, Germany
Senior India Private Limited (incorporated in India)	Senior Automotive – New Delhi	New Delhi, India
Senior Automotive Czech s.r.o. (incorporated in the Czech Republic)	Senior Automotive – Olomouc	Olomouc, Czech Republic
Senior do Brasil Ltda (incorporated in Brazil)	Senior Automotive – São Paulo	São Paulo, Brazil
Senior Operations (Canada) Limited (incorporated in Canada)	Senior Flexonics – Canada	Brampton, Ontario
Senior Investments AG (incorporated in Switzerland)		Schaffhausen, Switzerland

*Absolute Manufacturing, Inc. was acquired on 10 December 2007, and was merged into Senior Operations Inc. on 31 December 2007.

**Capo Industries, Inc. was acquired on 25 January 2008, and was merged into Senior Operations Inc. on 29 February 2008.

All Group undertakings are wholly and directly owned by subsidiary undertakings of Senior plc, and in every case the principal country of operation is the country of incorporation.